

**CAIRNGORMS NATIONAL PARK AUTHORITY
AUDIT & RISK COMMITTEE**

FOR DECISION

Title: STRATEGIC RISK MANAGEMENT OVERVIEW

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Purpose

This paper supports the Audit and Risk Committee's review of the strategic risk management position of the Authority.

The paper presents the most recent update to the Authority's strategic risk register, following review of risk management action and position by the Senior Management Team in May 2022.

Recommendations

The Audit & Risk Committee is asked to:

- a) **Review the Authority's strategic risk register, agreeing any required amendments or mitigation actions;**

Cairngorms NPA Strategic Risk Management

1. The Park Authority's current strategic risk register is attached at Annex I to this paper. This has been revised to implement changes agreed by the Senior Management Team in May 2022, which follows review by the board as part of the review of strategic corporate performance at its meeting on 25 March 2022.
2. The Committee is invited to review the position on strategic risk management as set out in the risk register and:
 - a) Consider the adequacy of coverage strategic risk management around achievement of the Authority's current strategic objectives;
 - b) Consider the adequacy and effectiveness of mitigation actions set out in the risk register.
3. Management consider that one strategic risk is on a consistent downward trend should be closed as a strategic risk to the Authority at this time. Two further risks on Information Technology resourcing have been identified for merger into a single strategic risk.

4. While one further strategic risk is assessed as continuing on a downward trend for some time, the view of management team is that these risks should be retained as open for the time being.

Heritage Horizons Programme Risk Management

5. The Heritage Horizons: Cairngorms 2030 Programme Board has responsibility for risk management of the programme which is currently in its development phase cycle within the National Lottery Heritage Fund system.
6. The Cairngorms NPA Board has requested that the Committee consider the implications of the Heritage Horizons proposals, including governance and risk management of the programme and their potential implications for the Authority's wider risk management. The risk management report to the Heritage Horizons Programme Board has not been presented again to the Programme Board since its last meeting of 3 February 2022 with the next meeting scheduled on 25 May. The heritage Horizons risk management position is therefore not presented to the Committee at this time.

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